



Afghanistan Skateboarding Training Organisation (ASTO)

Audited Financial Statements

For the year ended 31 December 2015

Ernst & Young Ford Rhodes Sidat Hyder Chartered Accountants House 1013, Street 2 Shirpoor Road, Kabul Afghanistan

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INDEPENDENT AUDITOR'S REPORT TO THE EXECUTIVE DIRECTOR

We have audited the accompanying financial statements of Afghanistan Skateboarding Training Organization (the Entity), which comprise the statement of financial position as at 31 December 2015, and the statement of income and expenditure, statement of changes in Fund and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards for Small and Medium-sized Entities as issued by the International Accounting Standards Board, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Afghanistan Skateboarding Training Organization as at 31 December 2015, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards for Small and Medium-sized Entities as issued by the International Accounting Standards Board.

Emphasis of matter

We draw attention to note 9 to the financial statements: (a) which include budget figures which have not been subject to any audit procedure; and (b) the classification, disclosure and related budget items are in accordance with the stipulations of donor agreements. Our opinion is not qualified in respect of these matters.

Ernst & Young Ford Rhodes Sidat Hyder

Chartered Accountants Date: 31 March 2016 Kabul, Afghanistan

Name of the engagement partner: Muhammad Basheer Juma

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AFGHANISTAN SKATEBOARDING TRAINING ORGANIZATION STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2015

ASSETS	Note	2015 US \$	2014 US \$
NON-CURRENT ASSETS			
Property and equipment Related party receivables	4 11	564,727 103,356 668,083	625,033 103,356 728,389
CURRENT ASSETS			
Cash and bank balances Inventory Grants receivable Prepayments and other receivables Current account with head office	5 6 11	47,549 2,890 227,246 1,779 109,890 389,354	64,533 1,999 4,799 6,342 154,023 231,696
TOTAL ASSETS		1,057,437	960,085
FUND AND LAIBILITIES			
FUND Unrestricted fund		593,396	381,732
NON-CURRENT LIABILITIES Deferred grant	6	455,880	561,626
CURRENT LIABILITIES Accounts payable	12	8,161	16,727
TOTAL FUND AND LIABILITIES	-	1,057,437	960,085
CONTINGENCIES AND COMMITMENTS	7		

The annexed notes 1 to 16 form an integral part of these financial statements.

15.7

EXECUTIVE DIRECTOR

FINANCE DIRECTOR

AFGHANISTAN SKATEBOARDING TRAINING ORGANIZATION STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 31 DECEMBER 2015

INCOME	Note	2015 US \$	2014 US \$
Grants General donations Royalty income Income from sale of branded items	8	936,667 3,954 - 1,420 942,041	747,780 11,115 1,395 2,584 762,874
EXPENDITURE	9		
Salaries and other benefits Travelling and visa cost Learning material Utilities Vehicle fuel Printing and stationery Rent Repairs and maintenance Office equipment Audit and consulting fees Bank charges Depreciation Exchange gain Other	10	419,689 26,424 22,571 47,647 13,698 3,775 25,210 17,974 3,436 13,347 4,393 112,019 (2,988) 23,182 730,377	447,031 42,028 5,076 57,697 19,025 3,746 42,832 18,250 18,247 13,952 7,337 107,443 (579) 6,372 788,457
Surplus / (deficit) for the year		211,664	(25,583)

The annexed notes 1 to 16 form an integral part of these financial statements.

EXECUTIVE DIRECTOR

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AFGHANISTAN SKATEBOARDING TRAINING ORGANIZATION STATEMENT OF CHANGES IN FUND FOR THE YEAR ENDED 31 DECEMBER 2015

	Unrestricted fund US \$
Balance as at 31 December 2013	407,315
Deficit for the year	(25,583)
Balance as at 31 December 2014	381,732
Surplus for the year	211,664
Balance as at 31 December 2015	593,396

The annexed notes 1 to 16 form an integral part of these financial statements.

EXECUTIVE DIRECTOR

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FINANCE DIRECTOR

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AFGHANISTAN SKATEBOARDING TRAINING ORGANIZATION STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2015

	Note	2015 US \$	2014 US \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Surplus / (Deficit) for the year		211,664	(25,583)
Adjustments for: Depreciation Deferred grant Loss on sale of property and equipment Surplus / deficit before working capital changes	4 6 4	112,019 (105,746) 7,206 225,143	107,443 (71,557) 10,303
(Increase) / decrease in related party receivables Increase in inventories Increase in prepayments and other receivables Increase in grant receivables (Decrease) / increase in accounts payable Net cash generated from operating activities	-	44,133 (891) 4,563 (222,447) (8,566) 41,935	(604) (1,092) (5,142) (4,799) 9,336 8,002
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property and equipment Net cash used in investing activities	4	(58,919) (58,919)	(38,181) (38,181)
NET DECREASE IN CASH AND CASH EQUIVALENTS		(16,984)	(30,179)
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR		64,533	94,712
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	-	47,549	64,533

The annexed notes 1 to 16 form an integral part of these financial statements.

EXECUTIVE DIRECTOR

FINANCE DIRECTOR

AFGHANISTAN SKATEBOARDING TRAINING ORGANIZATION NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

1. INFORMATION ABOUT THE ENTITY

Afghanistan Skateboarding Training Organization ("the Entity") is a non-government organization registered with the Ministry of Economy of Islamic Republic of Afghanistan as of 02 July 2009 under license no. 1442. The Entity provides the skateboarding training and basic education to children, and sells sports equipment and clothing under brand name of "Skateistan". The registered office of the Entity is situated at Skateistan Park, behind Ghazi Stadium, District 16 Kabul, Afghanistan.

2. BASIS OF PREPARATION

2.1 Statement of compliance

The financial statements of the Entity have been prepared in accordance with International Financial Reporting Standards for Small and Medium-sized Entities (IFRS for SMEs) as issued by the International Accounting Standards Board (IASB). The Entity qualifies as a small and medium-sized Entity due to relatively small size and less complex nature of operations.

2.2 Basis of preparation

The financial statements have been prepared on a historical cost basis.

2.3 Functional and presentation currency

The financial statements are presented in United States Dollar (US \$) which is also the Entity's functional currency as well as presentation currency. Transactions in currencies other than US \$ are converted into US \$ at the official spot rate prevailing on the date of the transaction. Monetary assets and liabilities denominated in currencies other than US \$ are remeasured at the exchange rate prevailing at the statement of financial position date. Exchange gain or loss if any, arising from the remeasurement of monetary assets and liabilities, is recognised in the statement of income and expenditure.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

3.1 Property and equipment and depreciation

Property and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is charged so as to allocate the cost of assets less their residual values over their estimated useful lives, using the straight-line method. Full year depreciation is charged in the year of addition while no depreciation is charged in the year of disposal. The following annual rates are used for the depreciation of property and equipment.

	1
Category	Rate
Building	10%
Leasehold improvements	10%
Vehicles	25%
IT and multi-media equipment	33.33%
Sports equipment	50%
Furniture and fixture	25%

If there is an indication that there has been a significant change in depreciation rate, useful life or residual value of an asset, the depreciation of that asset is revised prospectively to reflect the new expectations.

3.2 Impairment of assets

At each reporting date, property and equipment are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in income and expenditure account.

3.3 Inventory

Inventory items are stated at the lower of cost and selling price less costs to complete and sell. The cost of inventory items that are not ordinarily interchangeable is recognised using specific identification of individual costs. For other items that are interchangeable, cost is determined using the weighted average method.

3.4 Revenue

Grant income

Grant income is recognised in the period in which the performance conditions imposed by the grantor are met.

Donations

Donations are recognized on receipt basis.

Revenue from sale of branded items

Revenue from sale of branded items is recognized on the delivery of these to customers and proceeds from sale are realized.

Donations in kind

Donations in kind are measured at the fair value of the donated items received.

3.5 Taxation

Entity is exempt from income tax as per Article 10 of the Income Tax Law of Afghanistan. Accordingly provision for income tax has not been made in these financial statements.

4. PROPERTY AND EQUIPMENT

		Lease hold improvements		IT and multimedia equipment			Total
Cost				00 y			
As at 1 January 2014 Additions As at 31 December 2014 Additions Disposal	667,579	30,386 32,749 13,778	5,505 56,145 61,650 36,000 (5,500)	20,896 13,033 33,929 3,240 (13,566)	849 5,642 -	5,951 52,770 5,901 (282)	747,955 106,364 854,319 58,919 (19,348)
As at 31 December 2015 Accumulated depreciation	667,579	46,527	92,150	23,603	5,642	58,389	893,890
As at 1 January 2014 For the year As at 31 December 2014 For the year Disposals As at 31 December 2015	75,464 66,870 142,334 66,758 209,092	584 3,162 3,746 4,653 - 8,399	1,380 15,412 16,792 23,036 (2,750) 37,078	16,815 8,302 25,117 3,754 (9,298) 19,573	5,216 425 -	22,808 13,273 36,081 13,393 (94) 49,380	121,843 107,443 229,286 112,019 (12,142) 329,163
Carrying amount							
As at 31 December 2014	525,245	29,003	44,858	8,812	426	16,689	625,033
As at 31 December 2015	458,487	38,128	55,072	4,030	1	9,009	564,727

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					US \$		U 14 IS \$
5.	CASH AND BANK BALANCES						·
	Cash in hand				4	185	4,509
	Cash at bank				47,0		60,024
					47,5	649	64,533
6.	GRANTS						
		Ope	ning			Clo	sing
				Received during	Recognised during the		
		Receivable		the year	year 5 (US \$)	Receivable	Deferred
	Mazar building	= 3	480,000	-	60,000		420,000
	Grant from Blossom Hill	2	<u> </u>	25,000	18,750		6,25
	School Bus from GIZ	-	41,251	. 	13,750		27,50
	Grant from Finnish Embassy	-	32,340	43,925	80,964		
	Grant from US Embassy	-	<u>=</u>	224,329	266,054	,	72
	Grant from Swiss Agency for	4,799					-
	Cooperation and Development		-	180,000	349,328	174,127	00
	Grants Received - Skateistan USA Grant from Skateistan e.V - a related	-	-	20,000	20,000	-	-
	party	2	12	31,411	31,411		
	Grants from Skateistan gGmbH - a			01,411	31,411	-	-
	related party		-	64,761	64,761	100	
	Contributions in kind		8,035	25,743	31,649	\$ 5 \$	2,129
		4,799	561,626	615,169	936,667	227,246	455,880
		Oper	aina				400,000
		Oper	iirig	Received	Recognised	Closing	
		Receivable	Deferred	during the year	during the vear	Receivable	Deferred
	Mazar building			2014	(US \$)	************	
	Grant from Blossom Hill	9 <u>-</u> 9	540,000	(=)	60,000	-	480,000
	School Bus from GIZ	100 to	25,000	-	25,000	-	-
	Grant from Finnish Embassy	2 = 2	8 2 8	55,000	13,749	2	41,251
	Grant from Danish Embassy	-	1	124,007	91,667	-	32,340
	Grant from Foundation De France	-	100	361,423	361,423	-	_
	Grant repaid to Norwegian Embassy	137	: ■((3,391	3,391	-	2
	Grant from Swiss Agency for	-	**	(11,593)	(11,593)	2	7
	Cooperation and Development						
	Grant from Skateistan gGmbH - a related party		-	150,000	154,799	4,799	-
	Contributions in kind	-	-	19,622	19,622	112	_
	Contributions in Kind	-	-	37,757	29,722	-	8,035
		-	565,000	739,607	747,780	4,799	561,626
	CONTINGENCIES AND COMMITM	ENTS					
	There were no contingencies or com	mitments at t	he year end				
				Note	2015	2014	4
	INCOME FROM SALE OF BRANDE	ED ITEMS			US\$	US	
	Sale of branded items Less: cost of sales			0.4	1,954		2,656
	<i>2</i> -10-2			8.1	(534) 1,420		<u>(72)</u> 2,584
				-			_,
						D	1 7
						Page	e: /

Opening inventory Purchases Closing inventory	No	1,4 (2,8	U: 999 125	907 1,164 (1,999) 72
PROJECT WISE INCOME AND EXPENDITURES				
Skate Create	9.	,		453,971
Back to School	9.3			173,202
Leadership Others	9.			37,881
Others		135,4 730,3		123,403 788,457
.1 Skate Create		,		700,101
Description	Budget	Actual	Budget	Actual
	US	\$	US	\$
Images	201	5	20	14
Income Grants Received - US Embassy		100 007		
Grants Received - 05 Empassy Grants Received – SDC	() ()	186,397	-	15170
Grants Received - SDC Grants Received - Danish Embassy	-	243,284		154,79 274,68
Danier Embassy		429,681	_	429,48
Expenditures		420,001		725,70
Personnel International Executive Director	28,908	20 507	22.000	20.45
International Development Director	11,937	28,567 937	32,092 22,918	30,15
International Operations Director	11,459	10,323	22,918	17,30 7,52
International HR Director	11,720	12,176	20,625	11,19
International Programs Director	11,739	10,977	20,625	13,28
International Development Manager	6,943	6,463	20,020	14,06
International Operations Manager	8,234	7,816	17,022	8,96
International Programs Manager	5,208	- ,0.0	,022	3,56
Kabul Site Manager	10,981	10,833	9,995	9,77
Kabul Finance Officer	9,305	9,065	7,472	8,05
Kabul Operations Officer	5,254	-	87	-
Kabul Programs Officer	4,982	4,729	3,828	4,23
Kabul Student Support Officer Kabul Student Administrator	4,589	4,328	3,573	3,84
Kabul Maintenance Officer	4,497	3,931	1,786	2,55
Kabul ANOC Liaison	4,416	4,192	1,940	2,01
Kabul Communications Officer	4,379	3,964	4.700	
Kabul Education Coordinator	4,300 4,046	4,064	1,786	3,61
Kabul Sport Teacher and Cleaner	3,271	3,181 2,733	3 \$	4,40
Kabul Security Guard	3,271	3,134	2,604	2,65
Kabul Driver	3,248	3,020	2,552	2,70
Kabul Cook	3,202	2,982	2,553	2,64
Kabul Security Guard	3,156	3,042	3,063	3,17
Kabul Driver	3,109	2,968	2,451	2,57
Kabul Sport Teacher and Cleaner	2,451	2,424	2,552	3,75
Kabul Sport Teacher and Cleaner	1,618	1,473	3,471	2,698
Kabul Classroom Teacher and Media Assistant	1,572	1,616	3,573	3,789
Kabul Teacher Class Assistant	1,576	-	1,276	4,816
Class Assistant Class Assistant	-	328	s 	2,12
Class Assistant	=	571	-	3075
Class Assistant	=	331	-	10.00m
Class Assistant	≟ ⊴	331 457	1 7 21 2023	27
Class Assistant	_	457 417		
Volunteers		236	-	
Mazar Site Manager	7,074	6,611	9,995	6,322
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Description	Budget	Actual	Budget	Actual		
		US \$ 2015		US \$ 2014		
Continued from previous page						
Mazar Finance Officer	0.040	0.400	=			
Mazar Operations Officer	6,242	6,463	7,472	5,43		
	5,254	-	-	(5 0)		
Mazar Sports Coordinator	4,820	5,360	-	-		
Mazar Programs Officer	4,624	3,109	3,828	3,854		
Mazar Education Coordinator	4,624	2,804	3,573	4,017		
Mazar Student Administrator	4,612	3,262	1,786	3,768		
Mazar Security Guard	3,468	3,836	-	-		
Mazar Student Support Officer	3,375	3,137	3,573	2,752		
Mazar Security Guard	3,237	3,640	3,063	3,264		
Mazar Security Guard	_	199	2,604	3,110		
Mazar Security Guard		200	2,001	-		
Mazar Driver	3,167	2,837	2,552	3,144		
Mazar Driver	2,867	3,205				
Mazar Driver			2,451	3,139		
Mazar Driver		182		-		
Mazar Cook	0.774	182	-			
Mazar Sport Teacher and Cleaner	2,774	2,932	2,553	2,505		
Mazar Maintanana Officer	2,740	2,092	3,471	3,805		
Mazar Maintenance Officer	2,601	2,212	1,940	992		
Mazar Sport Teacher and Cleaner	2,312	1,353	2,552	1,558		
Mazar Sport Teacher and Cleaner	2,046	283	1,276	2,659		
Mazar Sport Teacher and Cleaner	2,046	253	· -	3,260		
Mazar Teacher	1,849	2,239	1,786	3,697		
Mazar Teacher	1,576	2,105	.,,,,,	0,007		
Mazar Teacher	1,156	1,789	-			
Mazar Security Guard	1,100	2,905	17	·-		
Mazar Security Guard	14Y		·	-		
Class Assistant		1,725	-	()= (
Class Assistant	\$ <u>2</u> %	1,017	-	1,122		
Volunteers	~	536	-	-		
Total Personnel	- 251,835	261 218,338	- 2 45 ,150	233,889		
Insurance for international employees	0.704	0.050				
Holiday flight allowance for directors	2,794	2,956	3,494	2,403		
Total Fringe Benefits	5,213	3,783	-	:=:		
	8,007	6,739	3,494	2,403		
Travel						
International Travel	2	8	18,765	16,172		
Executive Director	1,112	1,265	-	.=:		
Development Director	556	443	=			
Operations Director	1,112	1,419	_			
HR Director	1,112	279	2			
Programs Director	556			-		
Development Manager	556	2742	5. 8	=		
Operations Manager	556	, -	- 	-		
Programs Manager		-	ä	-		
In-country Airfare	556		-	-		
Kabul-Provinces-Kabul	4.000					
Per Diem (Lodging, meal)	1,668	2,143	2,130	2,665		
Accommodation for International E						
Accommodation for International Employees	16,046	12,095	19,378	16,570		
Meals per Diem for International Employees	2,505	1,064	4,337	3,249		
Transport - taxi fare	-	·	1,751	1,250		
Fuel	12,510	9,519	14,178	13,222		
Repairs and maintenance	7,506	7,422	7,256	5,161		
Vehicle registration renewal	, = (3,664	7,250	5,101		
Visas	5,171	1,969	3,586	2 262		
Total Travel	51,522	41,282	71,381	3,363		
ontinue to next page	01,044	41,404	7 1.361	61,652		

Page: 9

Description	Budget	Actual	Budget	Actual
	US	\$	US	S \$
	201	2015		14
Continued from previous page				
Total Equipment & Furniture				
Bank Charges	3,002	2,421	2,836	2,471
Events	1,668	1,024	1,718	1,185
Freight	209	737	209	454
Furniture and Fittings	4,170	3,574	2,085	1,236
Internet Bandwidth	2,502	57	1,529	-
IT and Multi-media Equipment	2,085	2,029	4,170	2,155
Leasehold Improvements	2,085	5,877	2,085	5,789
Vehicles	-	÷	-	796
Sport Equipment	-	=	-	=
Miscellaneous Equipment (small items)	1,551	1,682	1,551	2,134
Staff Development	2,669	609	695	=
Supplies	4	-	-	-
Emergency Student Supplies	751	715	692	562
Learning Supplies - Back to School	<u>=</u>	<u> z</u>	-	8
Learning Supplies - General	3,704	2,510	7,101	1,438
Printing & Stationery	2,502	2,344	2,502	2,032
Telephone	1,918	2,147	2,585	2,174
Water	584	762	1,835	1,390
Total Supplies	29,400	26,488	31,593	23,816
Auditors	5,908	5,838	5,346	6,464
Accounting Services	2,774	252	-	
Independent Contractors	834	2,442	4,170	5,720
Total Contractual	9,516	8,532	9,516	12,184
Cleaning	4 705	1 005	070	0.000
Food	1,735	1,805	976	2,289
Gas - Heating and Cooking	3,440	3,582	4,894	4,142
Power	1,626	1,186	2,068	1,861
Repairs and Maintenance	2,377	2,930	2,752	2,655
Extraordinary Item	2,168	3,036	2,752	2,880
Total Other Direct Costs	44.040	7,856	-	
Total Other Direct Costs	11,346	20,395	13,442	13,827
Total Direct Cost	361,626	321,774	374,576	347,771
Indirect Expenses	96,537	83,417	109,699	106,200
Total Expenditure	458,163	405,191	484,275	453,971

9.1.1 The Skate Create program offers regular, weekly skateboarding instruction alongside an educational arts-based curriculum. In the classroom and skate park children of all backgrounds find a platform for self-expression, creativity, goal setting and personal development.

On 26 February 2014, Swiss Agency for Cooperation and Development (SDC) approved a grant amounting to US \$526,316 for Skate Create project under the grant agreement No. 81024596. In December 2015 the SDC confirmed an amendment to the grant agreement, increasing the total grant amounting to US \$779,105 and extending it to all the three programs (Skate Create, Back to School and Leadership). The Entity received US \$180,000 in the current year under this agreement.

On 18 September 2014, the US State Department approved a grant amounting to US \$746,746 for the Skate Create and Youth Leadership programs under the grant agreement No. S-AF-200-14-GR055. In August 2015, the State Department confirmed an amendment to the grant agreement, increasing the grant to US \$ 798,162. The additional funding will be used by the entity to develop a more robust monitoring and evaluation system. The Entity received US \$224,329 in the current year under this agreement.

9.2 Back to School

Second	Description	Budget	Actual	Budget	Actual
Income		US	\$	US	\$ \$
Income Deferred Grant Income: Finnish Embassy - 32,340 -				00	4.4
Deferred Grant Income: Finnish Embassy - 32,340 - 18,750 - 32,340 Grants Received - Blossom Hill - 18,750 - 48,624 - 91,667 Grants Received - SDC - 61,900 - 7,5899 - 161,614 - 167,566 Expenditures - 161,614 - 167,566 - 16	Income	201	5	20	14
Grants Received - Blossom Hill Grants Received - SDC Grants Received - SDC Grants Received - Danish Embassy - 64,824 - 75,899 - 75,899 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 76,890 - 8		201	32 340	4750	
Grants Received - Finnish Embassy - 48,624 - 91,667 Grants Received - Danish Embassy - - 61,900 - 75,899 Expenditures 1,718 1,428 3,450 3,145 4,152 1,174 1,174 1,174 1,174 1,174 1,174 1,174 1,174 1,17		-			
Grants Received - SDC Grants Received - Danish Embassy Expenditures Personnel International Executive Director International Development Director International Programs Director International Programs Director International Development Manager International Development Manager International Development Manager International Programs Director International Programs Director International Programs Manager International Operations Manager International Manager International Operations Manager International Manager				(-3)	01 667
Sepanditures			,	####	91,007
Personnel International Executive Director International Executive Director International Executive Director International Executive Director International Development Director 4,259 334 8,145 6,152 International Development Director 4,073 3,669 8,145 2,674 1,165 International HR Director 4,173 3,669 8,145 2,674 1,165				_	75 899
Expenditures Personnel 10,273 10,152 11,405 10,718 International Development Director 4,259 334 8,145 6,152 International Development Director 4,073 3,669 8,145 6,152 International RP Director 4,165 4,327 7,330 3,979 International Programs Director 4,172 3,901 7,330 3,720 International Development Manager 2,926 2,778 6,050 3,187 International Operations Manager 1,851 - - 1,266 Kabul Site Manager 3,903 3,850 3,552 3,472 Kabul Site Manager 3,307 3,222 2,666 2,863 Kabul Operations Officer 1,771 1,681 1,360 1,504 Kabul Student Support Officer 1,631 1,536 1,504 Kabul Student Support Officer 1,631 1,536 1,504 Kabul Student Support Officer 1,631 1,536 1,409 689 715		2			
International Executive Director 10,273 10,152 11,405 10,718 International Development Director 4,259 334 8,145 6,152 International Operations Director 4,073 3,669 8,145 2,674 International Programs Director 4,165 4,327 7,330 3,979 International Programs Director 4,172 3,901 7,330 4,720 International Development Manager 2,468 2,297 - 5,000 International Operations Manager 2,926 2,778 6,050 3,187 International Operations Manager 3,903 3,850 3,552 3,472 3,801 3,552 3,472 3,801 3,552 3,472 3,801 3,552 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,562 3,472 3,801 3,501	Expenditures		,		,
International Development Director					
International Development Director	International Executive Director	10,273	10,152	11,405	10,718
International Operations Director	International Development Director				
International HR Director		4,073	3,669	8.145	2.674
International Development Manager		4,165	4,327	7,330	3,979
International Development Manager		4,172		7,330	4,720
International Programs Manager		2,468	2,297	-	
Kabul Site Manager 3,903 3,850 3,552 3,472 Kabul Finance Officer 3,307 3,222 2,656 2,863 Kabul Operations Officer 1,867 - - Kabul Programs Officer 1,771 1,681 1,360 1,504 Kabul Student Support Officer 1,631 1,538 1,270 1,367 Kabul Student Administrator 1,598 1,397 635 907 Kabul Maintenance Officer 1,598 1,397 635 907 Kabul ANOC Liaison 1,556 1,409 - - Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Sport Teacher and Cleaner 1,154 1,073 907 961 Kabul Driver 1,122 1,081 1,089 1,130 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Media Assistant 559 57		2,926	2,778	6,050	3,187
Kabul Finance Officer 3,307 3,222 2,656 2,863 Kabul Operations Officer 1,867 - - - Kabul Programs Officer 1,771 1,681 1,360 1,504 Kabul Student Support Officer 1,631 1,538 1,270 1,367 Kabul Student Administrator 1,598 1,397 635 907 Kabul Maintenance Officer 1,598 1,490 689 715 Kabul ANOC Liaison 1,556 1,409 - - Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,163 1,114 925 945 Kabul Cook 1,138 1,060 907 941 Kabul Sport Teacher and Cleaner 871 861 907 1,341 Kabul Sport Teacher and Media Assistant 559		1,851	-	-	1,266
Kabul Operations Officer 1,867 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -			3,850	3,552	3,472
Kabul Programs Officer 1,771 1,681 1,360 1,504 Kabul Student Support Officer 1,631 1,538 1,270 1,367 Kabul Student Administrator 1,598 1,397 635 907 Kabul Maintenance Officer 1,566 1,490 689 715 Kabul ANOC Liaison 1,556 1,409 - - Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,154 1,073 907 961 Kabul Cook 1,138 1,060 907 941 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Sport Teacher and Cleaner 871 861 907 1,34 Kabul Sport Teacher and Cleaner 871 861 907 1,347 Kabul Sport Teacher and Media Assistant 559<			3,222	2,656	2,863
Kabul Student Support Officer 1,631 1,538 1,270 1,367 Kabul Student Administrator 1,598 1,397 635 907 Kabul Maintenance Officer 1,569 1,490 689 715 Kabul ANOC Liaison 1,556 1,409 - - Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Sport Teacher and Cleaner 1,163 1,114 925 945 Kabul Scurity Guard 1,154 1,073 907 961 Kabul Cook 1,138 1,060 907 941 Kabul Sport Teacher and Cleaner 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Media Assistant 559 574 1,270 1,347 Kabul Sport Teacher and Media Assistant 559 574 1,270 1,347 Kabul Classroom Teacher an					-
Kabul Student Administrator 1,598 1,397 635 907 Kabul Maintenance Officer 1,569 1,490 689 715 Kabul ANOC Liaison 1,556 1,409 - - Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,163 971 - 1,565 Kabul Driver 1,154 1,073 907 961 Kabul Cook 1,138 1,060 907 941 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Media Assistant 559 574 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Sport Teacher 1,60 - <td< td=""><td></td><td></td><td></td><td>1,360</td><td>1,504</td></td<>				1,360	1,504
Kabul Maintenance Officer 1,569 1,490 689 715 Kabul ANOC Liaison 1,556 1,409 - - Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,163 1,114 925 945 Kabul Driver 1,154 1,073 907 961 Kabul Security Guard 1,138 1,060 907 941 Kabul Sport Teacher and Cleaner 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Media Assistant 559 574 1,270 1,347 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 -	Kabul Student Support Officer			1,270	1,367
Kabul ANOC Liaison 1,556 1,409 - - Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,163 1,114 925 945 Kabul Driver 1,154 1,073 907 961 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Security Guard 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Media Assistant 559 574 1,270 1,347 Kabul Sport Teacher and Media Assistant 559 574 1,270 1,347 Kabul Sport Teacher and Media Assistant 559 574 1,270 1,347 Class Assistant - 116 - 755 Class Assistant - 118					907
Kabul Communications Officer 1,528 1,444 635 1,283 Kabul Education Coordinator 1,438 1,131 - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,163 1,114 925 945 Kabul Driver 1,154 1,073 907 961 Kabul Cook 1,138 1,060 907 941 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assi				689	715
Kabul Education Coordinator 1,438 1,131 - - Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,163 1,114 925 945 Kabul Driver 1,154 1,073 907 961 Kabul Security Guard 1,138 1,060 907 941 Kabul Security Guard 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Class Assistant <t< td=""><td></td><td></td><td></td><td></td><td></td></t<>					
Kabul Sport Teacher and Cleaner 1,163 971 - 1,565 Kabul Security Guard 1,163 1,114 925 945 Kabul Driver 1,154 1,073 907 961 Kabul Cook 1,138 1,060 907 941 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Driver 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - <t< td=""><td></td><td></td><td></td><td>635</td><td>1,283</td></t<>				635	1,283
Kabul Security Guard 1,163 1,114 925 945 Kabul Driver 1,154 1,073 907 961 Kabul Cook 1,138 1,060 907 941 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Driver 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Media Assistant 559 574 1,270 1,347 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 162 - - Class Assistant - 162 - - Class Assistant - 148				2	
Kabul Driver 1,154 1,073 907 961 Kabul Cook 1,138 1,060 907 941 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Driver 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - -					·
Kabul Cook 1,138 1,060 907 941 Kabul Security Guard 1,122 1,081 1,089 1,130 Kabul Driver 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Frorema Officer 1,867 - -					
Kabul Security Guard 1,102 1,081 1,089 1,130 Kabul Driver 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 - -					
Kabul Driver 1,105 1,055 871 914 Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Frinance Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 - -					
Kabul Sport Teacher and Cleaner 871 861 907 1,334 Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Operations Officer 1,867 - - - Mazar Sports Coordinator 1,713 1,905 - -	Kabul Driver	•			
Kabul Sport Teacher and Cleaner 575 524 1,234 959 Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 203 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Operations Officer 1,867 - - - Mazar Sports Coordinator 1,713 1,905 - - Mazar Programm Officer 1,713 1,905 - -					
Kabul Classroom Teacher and Media Assistant 559 574 1,270 1,347 Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 203 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Operations Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 - -					
Kabul Teacher 560 - 453 1,712 Class Assistant - 116 - 755 Class Assistant - 203 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Operations Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 - -	Kabul Classroom Teacher and Modia Assistant				
Class Assistant - 116 - 755 Class Assistant - 203 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Operations Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 - - Mazar Programm Officer 1,713 1,905 - -	Kabul Teacher				
Class Assistant - 203 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Operations Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 - - Mazar Programm Officer 1,713 1,905 - -		500		453	
Class Assistant - 118 - - Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 - - Mazar Programm Officer 1,713 1,905 - -		· ·			755
Class Assistant - 118 - - Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,867 - - - Mazar Programm Officer 1,713 1,905 - -				-	
Class Assistant - 162 - - Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Operations Officer 1,867 - - - Mazar Sports Coordinator 1,713 1,905 - -		-		-	
Class Assistant - 148 - - Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Operations Officer 1,867 - - - Mazar Sports Coordinator 1,713 1,905 - -				· · ·	-
Volunteers - 84 - - Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Operations Officer 1,867 - - - Mazar Sports Coordinator 1,713 1,905 - -	Class Assistant			200	190
Mazar Site Manager 2,514 2,349 3,552 2,247 Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Operations Officer 1,867 - - - Mazar Sports Coordinator 1,713 1,905 - -	Volunteers				-
Mazar Finance Officer 2,218 2,297 2,656 1,930 Mazar Operations Officer 2,218 2,297 2,656 1,930 Mazar Sports Coordinator 1,713 1,905 -	Mazar Site Manager	2 514		2 552	2 247
Mazar Operations Officer 1,867 - 1 Mazar Sports Coordinator 1,713 1,905 - 1	Mazar Finance Officer				
Mazar Sports Coordinator 1,713 1,905 -				2,000	1,930
Mazar Programa Officer	Mazar Sports Coordinator				2 .
1.643 1.105 1.360 1.370	Mazar Programs Officer	1,643	1,105	1,360	1,370
Mazar Education Coordinator 1 643 997 1 270 1 429	Mazar Education Coordinator			•	
Continue to next page	Continue to next page	,		.,	1,720

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Description	Budget	Actual	Budget	Actual
	US \$		US	\$
06	2015		201	14
Continued from previous page				
Mazar Student Administrator	1,639	1,159	635	1,339
Mazar Security Guard	1,232	1,363		(5 4)
Mazar Student Support Officer	1,200	1,115	1,270	978
Mazar Security Guard	1,150	1,294	1,089	1,160
Mazar Security Guard	E-1	71	925	1,105
Mazar Security Guard Mazar Driver	- 100	71	-	
Mazar Driver	1,126	1,008	907	1,117
Mazar Driver	1,019	1,139	871	1,115
Mazar Driver		65	= 7	-
Mazar Cook	-	65	-	-
Mazar Sport Teacher and Cleaner	986	1,042	907	890
Mazar Maintenance Officer	974	743	1,234	1,352
Mazar Sport Teacher and Cleaner	924	786	689	352
Mazar Sport Teacher and Cleaner	822	481	907	554
Mazar Sport Teacher and Cleaner	727	100	453	945
Mazar Teacher Mazar Teacher	727	90		1,159
Mazar Teacher Mazar Teacher	657	796	635	1,314
Mazar Teacher Mazar Teacher	560	748	-	-
Mazar Feacher Mazar Security Guard	411	636	-	-
Mazar Security Guard Mazar Security Guard	-	1,032	-	(=)
Class Assistant		613	-	-
Class Assistant		361	-	399
Volunteers	-	191	**	-
Total Personnel		93	-	-
rotal Personnel	89,517	77,597	87,125	83,124
Insurance for international employees	993	1,050	1,242	854
Holiday flight allowance for directors	1,853	1,344	1,272	-
Total Fringe Benefits	2,846	2,394	1,242	854
Travel				
International Travel				
Executive Director	-	-	6,669	5,748
Development Director	395	450	12.00	-
Operations Director	198	158	1 =)	-
HR Director	395	504	-	=
Programs Director	395	99	-	-
Development Manager	198	177	-	-
Operations Manager	198	575	5 	-
Programs Manager	198	-	3 - 2	-
In-country Airfare	198	•	- 7. 7	
Kabul-Provinces-Kabul				
Per Diem (Lodging, meal)	593	762	757	947
Accommodation for International 5				
Accommodation for International Employees	5,703	4,298	6,887	5,889
Meals per Diem for International Employees	890	378	1,541	1,155
Transport - taxi fare Fuel	-	_	622	444
	4,446	3,383	5,039	4,699
Repairs and maintenance	2,668	2,638	2,579	1,834
Vehicle registration renewal Visas	2	1,302	-	(r =).
Total Travel	1,838	700	1,275	1,195
Continue to next page	18,313	14,672	25,369	21,911
osimila to fiest page				

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Description	Budget	Actual	Budget	Actual
	US \$		US	\$
	2015		201	14
Continued from previous page				
Total Equipment & Furniture				
Bank Charges	1,067	861	1,008	878
Events	593	364	611	421
Freight	74	262	74	161
Furniture and Fittings	1,482	1,270	741	439
Internet Bandwidth	889	20	543	-
IT and Multi-media Equipment	741	721	1,482	766
Leasehold Improvements	741	2,089	741	2,058
Vehicles		i i	=	283
Sport Equipment	<u> </u>	<u> </u>	**	-
Miscellaneous Equipment (small items)	551	598	551	759
Staff Development	948	216	247	
Supplies		=	-	-
Emergency Student Supplies	267	254	246	200
Learning Supplies - Back to School	7,680	4,277	4,000	2,446
Learning Supplies - General		<u> </u>	· ·	18
Printing & Stationery	889	833	889	722
Telephone	682	763	919	772
Water	207	271	652	494
Total Supplies	16,811	12,799	12,704	10,399
Auditors	2,100	2,075	1,900	2,297
Accounting Services	986	89	≅	
Independent Contractors	296	869	1,482	2,033
Total Contractual	3,382	3,033	3,382	4,330
	7,002	0,000	0,002	1,000
Cleaning	617	642	347	815
Food	9,472	9,862	13,477	11,399
Gas Heating and Cooking	578	421	735	661
Power	845	1,041	978	943
Repairs and Maintenance	771	1,079	978	1,023
Extraordinary Item		2,792	310	1,020
Total Other Direct Costs	12,283	15,837	16,515	14,841
	12,200	10,007	10,313	14,041
Total Direct Cost	143,152	126,332	146,337	135,459
Indirect Expenses	34,309	29,646	38,986	37,743
Total Expenditure	177,461	155,978	185,323	173,202

9.2.1 The Back to School program is an accelerated learning program that prepares out of school youth to enrol for the first time, or re-enrol in the public school system.

On 10 January 2014, Finnish Embassy Afghanistan approved a grant amounting to US \$ 124,000 for this program. The Entity received US \$43,925 in the current year under this agreement.

On 1 April 2015, Blossom Hill Foundation approved a grant amounting to US \$25,000 for this program. The Entity received US \$25,000 in the current year under this agreement.

Remaining expenditures of the program were covered by the grant from SDC as mentioned in note 9.1.1



9.3 Leadership

Description	Budget	Actual	Budget	Actual
	US 201	\$		•
Income	20	15	201	4
Grants Received - Blossom Hill	_		_	25,000
Grants Received - US Embassy	- 1245 - 1245	33,782	_	20,000
Grants Received – SDC	32	2,039	(AMI).	527
Grants Received - Danish Embassy	70	2,000	300	10,843
	No.	35,821	_	35,84
Expenditures		00,021		00,01
Personnel				
International Executive Director	2,389	2,361	2,678	2,51
International Development Director	996	78	1,913	1,44
International Operations Director	956	861	1,913	62
International HR Director	978	1,016	1,721	934
International Programs Director	980	916	1,721	1,10
International Development Manager	579	539	1,721	1,17
International Operations Manager	687	652	1,421	748
International Programs Manager	435	-	· ·	29
Kabul Site Manager	916		- 024	
Kabul Finance Officer		904	834	81:
Kabul Operations Officer	777	757	624	67
Kabul Programs Officer	438	-	040	-
	416	395	319	35
Kabul Student Support Officer	383	361	298	32
Kabul Student Administrator	375	328	149	21
Kabul Maintenance Officer	368	350	162	16
Kabul ANOC Liaison	365	331		-
Kabul Communications Officer	359	339	149	30
Kabul Education Coordinator	338	265	-	128
Kabul Sport Teacher and Cleaner	273	228	-	368
Kabul Security Guard	273	262	217	22
Kabul Driver	271	252	213	22
Kabul Cook	267	249	213	22
Kabul Security Guard	263	254	256	26
Kabul Driver	259	248	205	21
Kabul Sport Teacher and Cleaner	205	202	213	313
Kabul Sport Teacher and Cleaner	135	123	290	22
Kabul Classroom Teacher and Media Assistant	131	135	298	316
Kabul Teacher	132	_	106	402
Class Assistant	-	27	-	177
Class Assistant	-	48	-	-
Class Assistant	_	28	_	_
Class Assistant	_	28	_	_
Class Assistant	-	38		_
Class Assistant	_	35		
Volunteers	-	20		_
Mazar Site Manager	590	552	834	528
Mazar Finance Officer	521	539	624	
Mazar Operations Officer			024	453
Mazar Sports Coordinator	438	447	-	_
Mazar Programs Officer	402	447	040	-
Mazar Frograms Officer Mazar Education Coordinator	386	259	319	322
Mazar Student Administrator	386	234	298	335
ntinue to next page	385	272	149	314

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Description	Budget	Actual	Budget	Actual
	US \$ 2015		US \$ 2014	
Continued from previous page	201	5	2014	•
Mazar Security Guard	289	320	-	2
Mazar Student Support Officer	282	262	298	230
Mazar Security Guard	270	304	256	272
Mazar Security Guard	=	17	217	260
Mazar Security Guard	<u>-</u>	17	-	2
Mazar Driver	264	237	213	262
Mazar Driver	239	267	205	262
Mazar Driver	š	15	-	=
Mazar Driver	-	15	-	<u>==</u>
Mazar Cook	232	245	213	209
Mazar Sport Teacher and Cleaner	229	175	290	318
Mazar Maintenance Officer	217	185	162	83
Mazar Sport Teacher and Cleaner	193	113	213	130
Mazar Sport Teacher and Cleaner	171	24	106	222
Mazar Sport Teacher and Cleaner	171	21	4.10	272
Mazar Teacher	154	187	149	309
Mazar Teacher	132	176		-
Mazar Teacher	96	149		-
Mazar Security Guard Mazar Security Guard	-	242		-
Class Assistant	- Par	144	n.⊒r v.ce	- 04
Class Assistant	= = =	85 45	-	94
Volunteers		45 20	N.E.	
Total Personnel	20,991	18,198	20,459	19,518
Total Total Miles	20,331	10, 190	20,433	13,310
Insurance for international employees	233	246	292	201
Holiday flight allowance for directors	435	316	-	_
Total Fringe Benefits	668	562	292	201
Travel				
International Travel			1 566	1 250
Executive Director	93	106	1,566	1,350
Development Director	46	37		
Operations Director	93	118	100	
HR Director	93	23		
Programs Director	46	-		
Development Manager	46	<u> 1928</u>	92 <u>0</u>	<u>-</u>
Operations Manager	46			_
Programs Manager	46	V=1		-
In-country Airfare				
Kabul-Provinces-Kabul	139	179	178	222
Per Diem (Lodging, meal)				
Accommodation for International Employees	1,339	1,009	1,617	1,383
Meals per Diem for International Employees	209	89	362	271
Transport - taxi rides	-	-	146	104
Fuel	1,044	794	1,183	1,103
Repairs and maintenance	626	619	606	431
Vehicle registration renewal	-	307	-	-
Misc. Travel Expenses	_	-	K=	
Visas	432	164	299	281
Total Travel	4,298	3,445	5,957	5,145
Continue to next page				

Description	Budget	Actual	Budget	Actual
	US :		US \$	
	2015	5	2014	ļ
Continued from previous page				
Total Equipment & Furniture				
Bank Charges	251	202	237	206
Events	139	85	143	99
Freight	17	62	17	38
Furniture and Fittings	348	298	174	103
Internet Bandwidth	209	5	128	-
IT and Multi-media Equipment	174	169	348	180
Leasehold Improvements	174	490	174	483
Vehicles		= 0	140	66
Sport Equipment	-	-	-	32
Miscellaneous Equipment (small items)	129	140	129	178
Staff Development	223	51	58	92
Supplies	140	(4)		
Emergency Student Supplies	63	60	58	47
Learning Supplies - Back to School	-	-	_	
Learning Supplies - General	296	201	567	115
Printing & Stationery	209	196	209	170
Telephone	160	179	216	181
Water	49	64	153	116
Total Supplies	2,441	2,202	2,611	1,982
Auditors	493	487	446	539
Accounting Services	232	21	-	-
Independent Contractors	70	204	348	477
Total Contractual	795	712	794	1,016
				,
Cleaning	145	151	81	193
Food	288	300	409	346
Gas - Heating and Cooking	136	99	173	155
Power	198	245	230	222
Repairs and Maintenance	181	252	230	240
Extraordinary Item	-	656	3 4 .	-
Total Other Direct Costs	948	1,703	1,123	1,156
Total Direct Cost	30,141	26,822	31,236	29,018
Indirect Expenses	8,056	6,961	9,155	8,863
Total Expenditure	38,197	33,783	40,391	37,881

^{9.3.1} The objective of this program is to help exceptional youth reach their potential, to become positive role models within the entity and their communities and to initiate positive change in their own lives.

This program was funded by the grant from the US State Department as mentioned in note 9.1.1

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10.	AUDIT AND CONSULTING FEES	2015 US \$	2014 US \$
	Audit fee	6,900	6,900
	Other consulting fees	6,447	7,052
		13,347	13,952

11. TRANSACTIONS WITH RELATED PARTIES

Related parties include Skateistan gGmbH, Skateistan International UG and Skateistsn e.V by virtue of common directorship and Oliver Percovich (Executive Director and the Founder).

11.1 Related party receivables

Oliver Percovich	11.1.1	33,050	33,050
Skateistan International UG	11.1.2	70,306	70,306
Current account with Head Office	11.1.3	109,890	154,023
		213,246	257,379
Current account with Head Office -classified as current asset		(109,890)	(154,023)
	()	103,356	103,356

- **11.1.1** The loan to Oliver Percovich was issued on 11 April 2012 for the purposes of founding the international Head Office Skateistan gGmbH which is a non-profit registered company in Germany.
- **11.1.2** This represents transfer of ownership of Skateistan books and royalty received on behalf of the Entity. Skateistan International UG is a registered company in Germany.
- 11.1.3 This represents funds held by the Skateistan Head Office on behalf of the Entity and various expenses paid for on behalf of the Entity. Funds are transferred to the Entity as needed to cover costs of operations.

12.	ACCOUNTS PAYABLE	2015 US \$	2014 US \$
	Audit fee Accruals	6,900 1,261 8,161	6,900 9,827 16,727
13.	KEY MANAGEMENT PERSONNEL COMPENSATION		
	Directors remunerations	98,082	114,342

14. CORRESPONDING FIGURES

Corresponding figures have been rearranged and reclassified wherever necessary for better presentation.

15. DATE OF AUTHORIZATION FOR ISSUE

EXECUTIVE DIRECTOR

These financial statements are authorized for issue by the Executive Director as of 3/3/2016

16. GENERAL

Figures have been rounded off to nearest one US \$.

FINANCE DIRECTOR